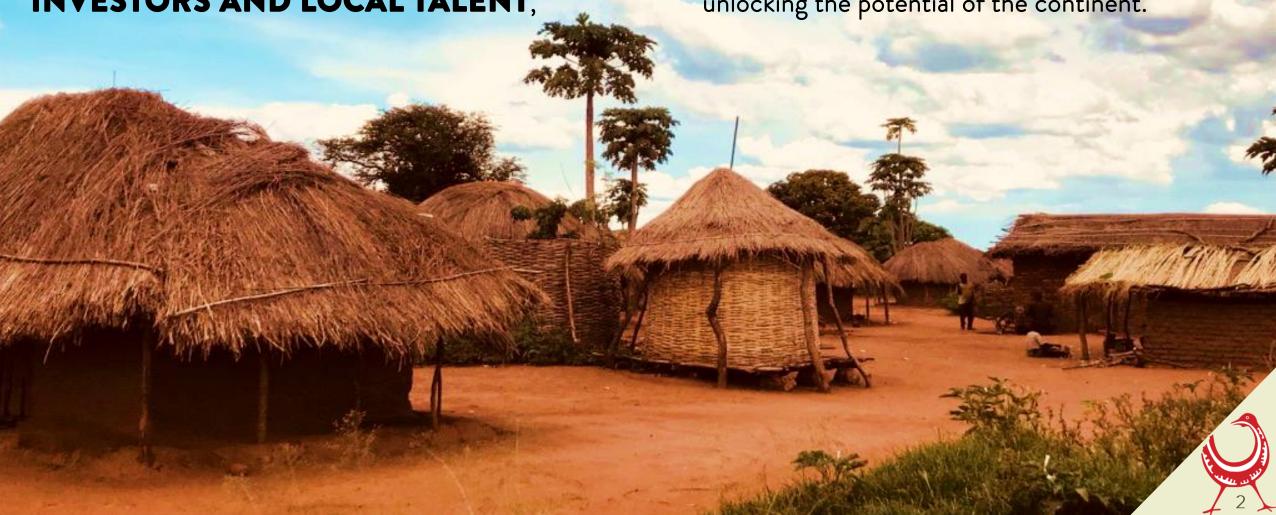


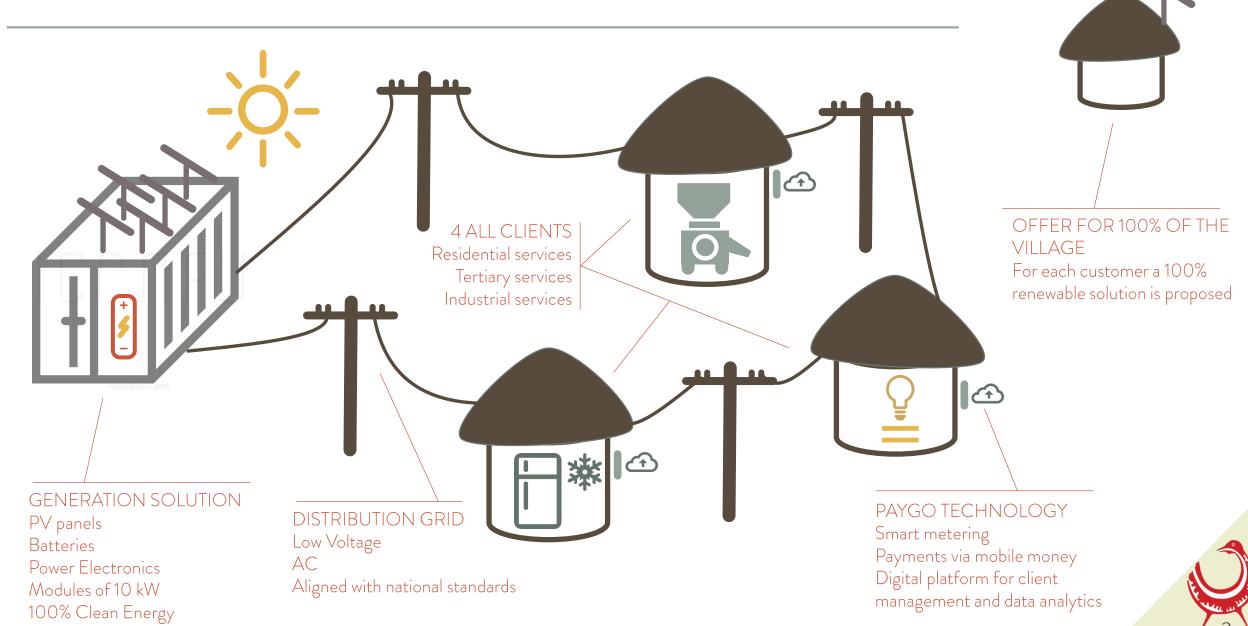
Sunkofa Energy provides ENERGY SERVICES THROUGH SMART MINI-GRIDS powered by renewable energy. The focus of Sunkofa is TO PROVIDE PEOPLE WITH THE MEANS TO

CLIMB THE ENERGY LADDER via innovative solutions related to electricity (refrigeration, milling, internet...).

Through its presence in Europe and roots in Africa, Sunkofa becomes a **BRIDGE BETWEEN**INVESTORS AND LOCAL TALENT, unlocking the potential of the continent.



#### PROVIDING ENERGY SERVICES THANKS TO MINI-GRIDS



#### **SUNKOFA: THE STORY BEHIND THE NAME**

Our name takes inspiration from the word "Sankofa": from the Twi language of Ghana "Go back and get it"; we must look back to the past so that we may understand how we became what we are, and move forward to a better future.

It also refers to the Asante Adinkra symbol represented either with a stylized heart shape or by a bird with its head turned backwards while its feet face forward carrying a precious egg in its mouth.

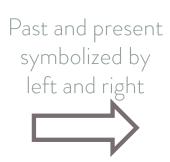


It is our inspiration to capitalize on our previous experiences in energy access in order to provide the best value proposition for our customers.





Adinkra symbol Owia Kokroko:







## THE TEAM: EXPERTISE IN ENERGY ACCESS, HIGH CAPACITY TO EXECUTE & DELIVER



JUAN GARCIA MONTES – Chief Executive Officer



GUILLAUME VAN DER SCHUEREN\* - Chief Operations Officer



IRENE CALVÉ SABORIT

- Chief Business

Developpement Officer



ESTEBAN PEREZ GONZALEZ – Chief Technology Officer



Total cumulated expertise in energy access



Covered in the African continent



Working together as a team



Installed/
deployed/
operated for
the past 15
years in Africa



Deployed for the past 15 years in Africa



Developed for off-grid PAYGO client management



Raised in grants and 8 MUSD in equity

#### LESSONS LEARNT FROM OUR EXPERIENCE

Regulatory frameworks are key, but **authorities' engagement** and willingness to develop mini-grids operated by private players is as important.



Software system design must be driven by processes. Well defined processes don't require enormous digital investments.

**Technical competences on the ground** are mandatory for new connections, ensure the **modularity** of the solution & enable the connection and training of productive clients.



MG developers focus on cost reduction and connection and not enough on **customer service & demand stimulation.** 

Talent identification, clear processes and proper training are essential to avoid overstaffed inefficient local teams.



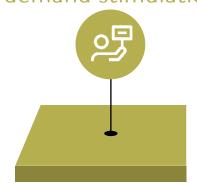
Mastering operational management, optimizing customer portfolios and adopting a price structure that makes cash flows more resilient to demand risk.



#### SUNKOFA'S UNIQUE POSITIONING IN THE MARKET AND STRATEGY

Deployment in West Africa (specially French speaking countries) and high market potential countries with low competition

Focus on in house operations, customer management and demand stimulation



Tailored commercial offer for different type of clients integrating lessons learned from central grid and SHS



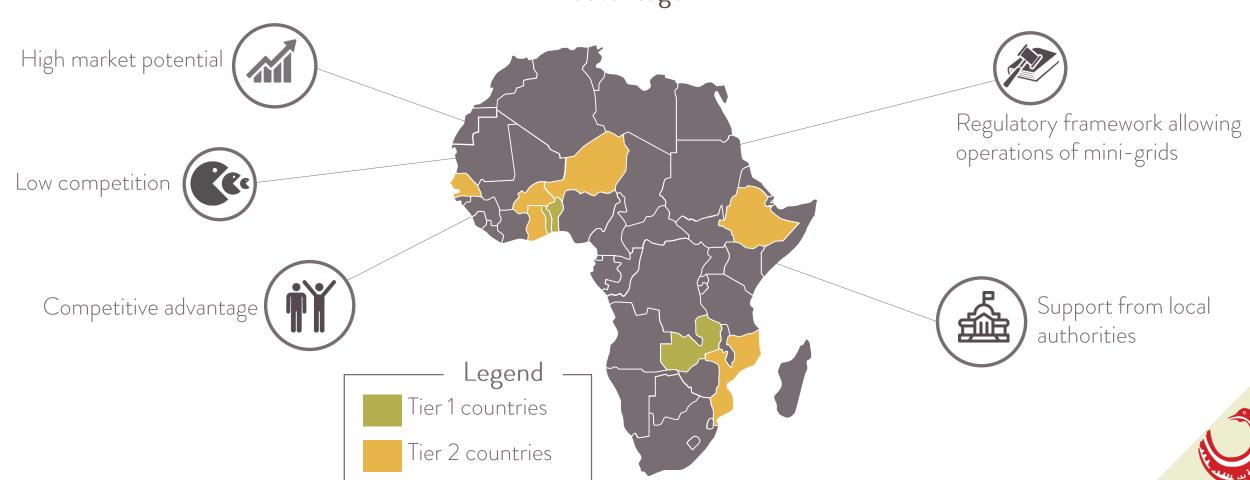
Proper training and staffing of local teams in each targeted country



### FOCUS ON WEST AFRICA AND HIGH MARKET POTENTIAL COUNTRIES

WITH LOW COMPETITION

Special focus on **french speaking west african countries** due to, the willingness to develop MGs, the appropriate specific existing regulation for MGs and the Sunkofa's team french speaking competitive advantage



## SUNKOFA'S POSITIONING: IN HOUSE OPERATIONS, CUSTOMER MANAGEMENT AND DEMAND STIMULATION









A mini-grid is a long term investment

Value creation is driven by increase of ARPU\* during the lifetime of the project

Budget dedicated to energy expenses is limited and an increase of electricity services usage will only be possible if the ability to pay of the clients increase.

Productive usages and trading bring new revenue streams in the village



The village becomes a development pole



### TAILORED COMMERCIAL OFFER FOR DIFFERENT TYPE OF CLIENTS INTEGRATING LESSONS LEARNED FROM CENTRAL GRID AND SHS



# Residential clients, communities & small businesses



#### Daily allowance

3 levels adapted to BoP clients, medium household and small business

#### Appliances on DC

On a lease to own basis and possibility of connecting AC appliances

## Energy service offer Including appliances and electricity

#### Capacity pricing

Monthly fee based on contracted power

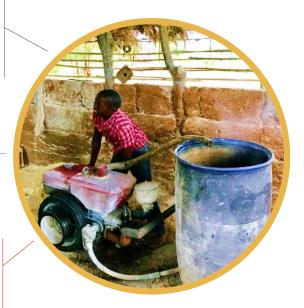
#### **Energy pricing**

Based on consumption

#### Productive appliances

On lease to own or lease basis via Sunkofa or partners

#### Industrial clients



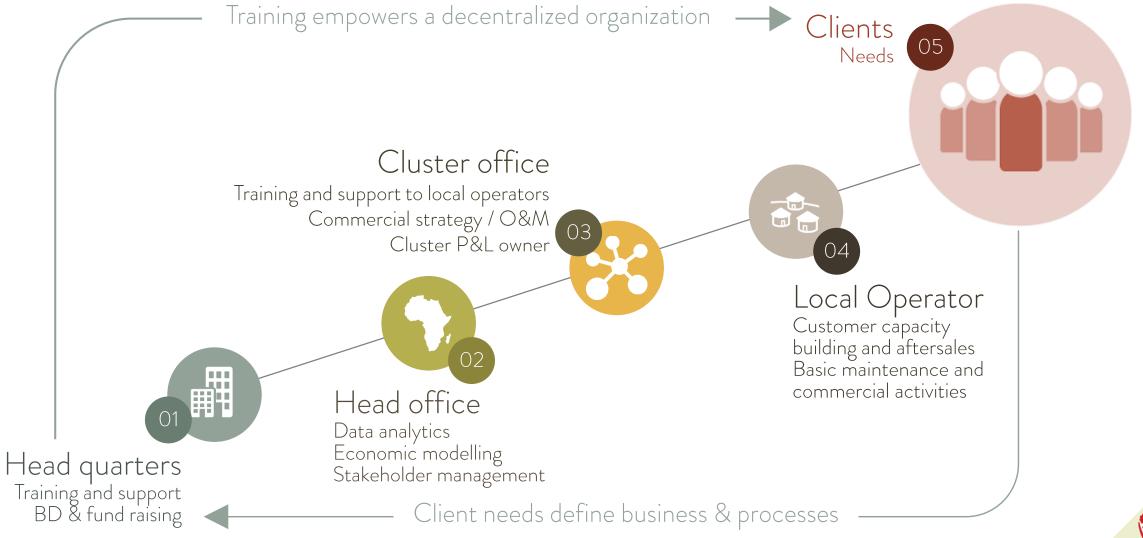


Using Mobile money and PAYGO technology



## STAFFING & TRAINING OF LOCAL TEAMS IN EACH TARGETED COUNTRY TO REACH OPTIMAL DECENTRALIZED ORGANIZATION





#### **OUR AMBITION FOR NEXT 5 YEARS**

